

2024 Annual SHARE Initiative Spending Plan Template

Approved Extension Due: March 31, 2025

Overview

The SHARE Initiative (Supporting Health for All through Reinvestment) was created through Oregon House Bill 4018 (2018). It requires coordinated care organizations (CCOs) to invest a portion of profits back into communities to address health inequities and the social determinants of health and equity (SDOH-E). For details, see OHA's [SHARE Initiative guidance document](#). SHARE Initiative guidance is posted to the [SHARE Initiative webpage](#).

Per the requirements stated in [ORS 414.572\(1\)\(b\)\(C\)](#) and [OAR 410-141-3735](#), CCOs must designate a portion of annual net income or reserves that exceed the financial requirements for SHARE Initiative spending. CCOs are subject to a formula that determines their required minimum SHARE obligation. CCOs will follow the instructions in the [Exhibit L6.7](#) financial reporting template to apply this formula to their 2023 financials and report their 2024 SHARE designation.

The CCO contract requires a CCO's annual SHARE Initiative designation to be spent down within three years of OHA's approval of the same year's SHARE Initiative spending plan; a one-year extension may be requested (four years total).

SHARE Initiative spending must meet the following four requirements:

1. Spending must fall within SDOH-E domains and include spending toward a statewide housing priority;
2. Spending priorities must align with community priorities from community health improvement plans;
3. A portion of funds must go to SDOH-E partners; and
4. CCOs must designate a decision-making role for the community advisory council(s) related to its SHARE Initiative funds.

(See OHA's [SHARE Initiative guidance document](#) for more details.)

It is important to note that SHARE Initiative reinvestments must go toward upstream, non-health care factors that impact health (for example, housing, food, transportation, educational attainment or civic engagement).

By December 31 of each contract year, the CCO shall submit a SHARE Initiative Spending Plan to OHA for review and approval. The spending plan will identify how the CCO intends to direct its SDOH-E spending based on net income or reserves from the prior year for the SHARE Initiative. This annual SHARE Initiative spending plan will capture from CCOs how they are meeting these contractual requirements.

SHARE Initiative Reporting

- A. By June 30, each CCO must report its
 - **Annual SHARE Initiative Designation** in [Exhibit L, Report L6.7](#) to identify its SHARE Initiative designation based on the *prior year's financials*.
 - **Annual SHARE Initiative Spend-Down** in [Exhibit L, Report L6.71](#) to track year-over-year SHARE spending and to tie such spending to the appropriate year's SHARE Initiative Spending Plan.
 - **Annual SHARE Detailed Spending** in [Exhibit L, Report 6.71 to track spend-down to each SDOH-E partner each year](#).
- B. By December 31, each CCO must complete the **Annual SHARE Initiative Spending Plan** described in this document for the *prior year's financials*.

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CCO name: PacificSource Community Solutions Columbia Gorge (PCS-CG)

CCO contact: Erin Fair Taylor

Instructions:

- Respond to items 1–9 below using this template.
- Be clear and concise.
- CCOs no longer need to submit partner agreements to OHA. CCOs still must have partner agreements in place that include all elements outlined in guidance prior to disbursing funds.
- Use clear file names (for example, CCOname-SHARE-Spending-Plan-2024).
- Submit your plan in the [CCO Contract Deliverables Portal](#) by December 31. (The submitter must have an OHA account to access the portal.)

Section 1: SHARE Initiative Designation

1. What is the dollar amount of your CCO’s SHARE Initiative designation represented in this spending plan? This amount must meet or exceed your CCO’s designation amount recorded in cell G40 in [Exhibit L – Report L6.7](#). If the amount does not match, please explain.

\$ 194,533.59 is the total amount of SHARE Initiative funding for PCS-CG. PCS-CG reported \$74,257.03 on Exhibit L in April 2024 and contributed an additional \$120,276.56 as a corporation allocation.

Section 2: SHARE Initiative Spending Plan

Spending plan project summaries

2. Provide a summary of the work your CCO is funding through this year’s SHARE Initiative. Duplicate the row below and complete it for each funded project included in your spending plan. Note: SHARE funds may not be used for any covered Medicaid benefits or delivery of covered Medicaid benefits, including health-related social needs (HRSN) covered services and substance use disorder (SUD) covered services.

Project #	Project name	Brief project description, including project goals, objectives and expected outcomes	Is this a housing project? If yes, indicate project type. ¹	SDOH-E domain	Populations served (list) ²
1	Expanding housing stabilization programs in Hood River and Wasco counties	This project will create a flexible housing fund to meet unique needs of community members struggling with housing insecurity, including rental support for month-to-month housing. Additional funds will support staffing to accept community referrals via Unite Us and to improve rental payment processes.	<input checked="" type="checkbox"/> Housing services and supports <input type="checkbox"/> Permanent supportive housing <input type="checkbox"/> Other (write in; for example, transitional housing, emergency shelter, affordable housing):	<input checked="" type="checkbox"/> Neighborhood and built environment <input checked="" type="checkbox"/> Economic stability <input type="checkbox"/> Education <input checked="" type="checkbox"/> Social and community health	Housing insecure individuals in Hood River and Wasco counties

¹ For definitions of “housing services and supports” and “permanent supportive housing,” see the [SHARE guidance document](#).

² If applicable, please use standardized race, ethnicity, language and disability (REALD) categories (see [REALD form](#)).

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2	Gorge Transit Connect program support for Wasco & Hood River counties	This project will use SHARE Initiative funds to support the purchase of Gorge Transit Passes and Dial a Ride fare instruments for distribution through the Gorge Transit Connect program to the residents of Wasco and Hood River counties who are experiencing low incomes. This project will also include the onboarding of The Link Public Transit and Columbia Area Transit to the <u>Unite Us</u> platform with program interface provided by the MCEDD Travel Trainer. NEMT services will not be covered by the SHARE Initiative grant.	<input type="checkbox"/> Housing services and supports <input type="checkbox"/> Permanent supportive housing <input type="checkbox"/> Other (write in; for example, transitional housing, emergency shelter, affordable housing):	<input checked="" type="checkbox"/> Neighborhood and built environment <input type="checkbox"/> Economic stability <input type="checkbox"/> Education <input type="checkbox"/> Social and community health	Low-income individuals in Hood River and Wasco counties
3	Expanding food access in Hood River and Wasco counties	Columbia Gorge Food Bank (CGFB) plans to allocate SHARE funds to support staff time and training costs associated with integrating into the Unite Us referral platform. A portion of the funds will be used to purchase food directly to support individuals and families experiencing food insecurity.	<input type="checkbox"/> Housing services and supports <input type="checkbox"/> Permanent supportive housing <input type="checkbox"/> Other (write in; for example, transitional housing, emergency shelter, affordable housing):	<input type="checkbox"/> Neighborhood and built environment <input type="checkbox"/> Economic stability <input type="checkbox"/> Education <input checked="" type="checkbox"/> Social and community health	Food-insecure community members in Hood River and Wasco counties

CHP/statewide priorities

- 3. Which specific priorities, topics or domains within your CCO's most recent shared community health improvement plan does this SHARE spending plan address? List single CHP topics in bullets and *briefly* describe how your SHARE spending plan aligns with your CCO's shared community health improvement plan.**

The CCO's 2021 CHP includes seven priorities that consistently emerge as the most important to the Columbia Gorge communities. These include housing, food, sense of community, equitable access to health care services, children and youth, physical activity and the outdoors, and transportation.

The selected projects align directly with three of these priorities – housing, food, and transportation. The selected projects support other CHP priorities including, children and youth, sense of community, and equitable access to health care services. For instance, the Gorge Passes can create increased access to healthcare services by creating free transportation.

- 4. Briefly describe how your SHARE Initiative spending plan addresses the statewide priority of housing-related services and supports, including supported housing, and helps people find and maintain stable housing. In the description, please reference the specific housing projects using the**

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project numbers from the table above (question 2).

The SHARE Initiative spending directly addresses the statewide priority of housing-related services and supports through Project #1 that funds Mid-Columbia Community Action Council (MCCAC). MCCAC identified three distinct activities that, combined, will advance housing stabilization work in the Columbia Gorge region. The first activity is the creation of a flexible housing fund that will provide rental support for community members. This fund will expand existing funding and address funding gaps, for instance providing rental support in the case of month-to-month leases. The second activity supports a new Accounts Payable Specialist will be responsible for day-to-day processing of financial transactions for MCCAC, with key responsibilities specific to setting up and supporting landlords and utility providers in MCCAC's financial systems, processing rental assistance and utility payment invoices, and maintaining accurate records. (Of the total invoices received by MCCAC, rental and utility assistance invoices make up 75%.) Lastly, the third activity will support Office Coordinator position at The Gloria Center. This person is the initial point of contact for community members seeking services at The Gloria Center and will work with MCCAC's care coordination team to support meeting immediate client needs along with referrals to services by MCCAC and other Gloria Center partners. Additionally, the person in this position will undergo Community Health Worker training through the assistance of these funds.

SDOH-E partners and agreements

5. Complete the table below for each funded SDOH-E partner. Duplicate the row below for each partner included in your spending plan.

A) Identify each SDOH-E partner that will receive a portion of SHARE Initiative funding.

B) Identify the total SHARE budget (dollar amount) being allocated to the partner.

C) Briefly describe how the partner will be using the SHARE funds.

Note: For each partner, your CCO must have a partner agreement in place that meets requirements in guidance. You don't need to submit the agreements to OHA.

Project # (match above)	Partner name	SHARE budget to partner (\$)	Partner agreement	Describe the specific items, activities or services being funded with SHARE
1	MCCAC	\$100,000.00	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	Flexible housing fund and staff time, including The Gloria Center Office Coordinator and Accounts Payable Specialist
2	Mid-Columbia Economic Development District	\$24,304.00	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	Gorge Passes and Dial-a-Ride fares and staff time
3	CGFB	\$70,229.59	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	Food purchasing to be distributed via partner network of CGFB and staff time

6. Are any of your partner agreements a subcontract as defined in CCO contract? ☐ Yes ☒ No

If yes, which ones?

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Partner selection and community advisory council (CAC role)

7. Describe the process for identifying and selecting the SDOH-E partners for SHARE Initiative projects.

A. Below are some examples of CAC roles in SHARE. Check all boxes that apply.

- ☐ CAC determined SHARE priority areas.
- ☐ CAC created or approved the overall SHARE decision-making process.
- ☐ CAC developed a scoring rubric for reviewing SHARE proposals.
- ☐ CAC members recommended organizations to fund using SHARE dollars.
- ☒ CAC members reviewed SHARE proposals and made recommendations to CCO leadership.
- ☐ CAC made final SHARE project funding decisions.
- ☒ CAC will have a role in ongoing monitoring of SHARE projects.

B. Briefly describe what steps were taken to identify and select partners and who was involved (for example, CCO leadership, CCO staff, committee, advisory group, CAC). Be sure to include your CAC's designated role in SHARE Initiative spending decisions. (If applicable, also describe the ongoing engagement and feedback loop with the CAC as it relates to SDOH-E spending.)

In collaboration with the Community Advisory Council for the Columbia Gorge, the CCO decided to fund organizations that focus on housing, food, and transportation because of the connection between the CHP priorities with the Social Determinants of Health (SDOH) Quality Incentive Metric.

The three organizations received SHARE funding in 2024, and the current proposals build upon their funded projects in 2024. All three organizations are partnering with PCS to join the Community Information Exchange (CIE) platform Unite Us/Connect Oregon.

The CAC members discussed SHARE Initiative funding in February 2025 and expressed their support to continue to fund the same three organizations, with the additional focus of ensuring all three organizations will begin to accept referrals within Unite Us/Connect Oregon.

Section 3: Additional details

8. If the project or initiative requires data sharing, attach a proposed or final data-sharing agreement that details the obligation for the SDOH-E partner to comply with HIPAA, HITECH and other applicable laws regarding privacy and security of personally identifiable information and electronic health records and hard copies thereof. Does the project require data sharing?

☐ Yes ☒ No

9. (Optional) CCOs may choose to include an evaluation plan. If so, describe or attach the evaluation plan for the SHARE spending plan portfolio or for each project, including expected outcomes; the projected number of your CCO's members, OHP members, and other community members served; and how the impact will be measured.

N/A